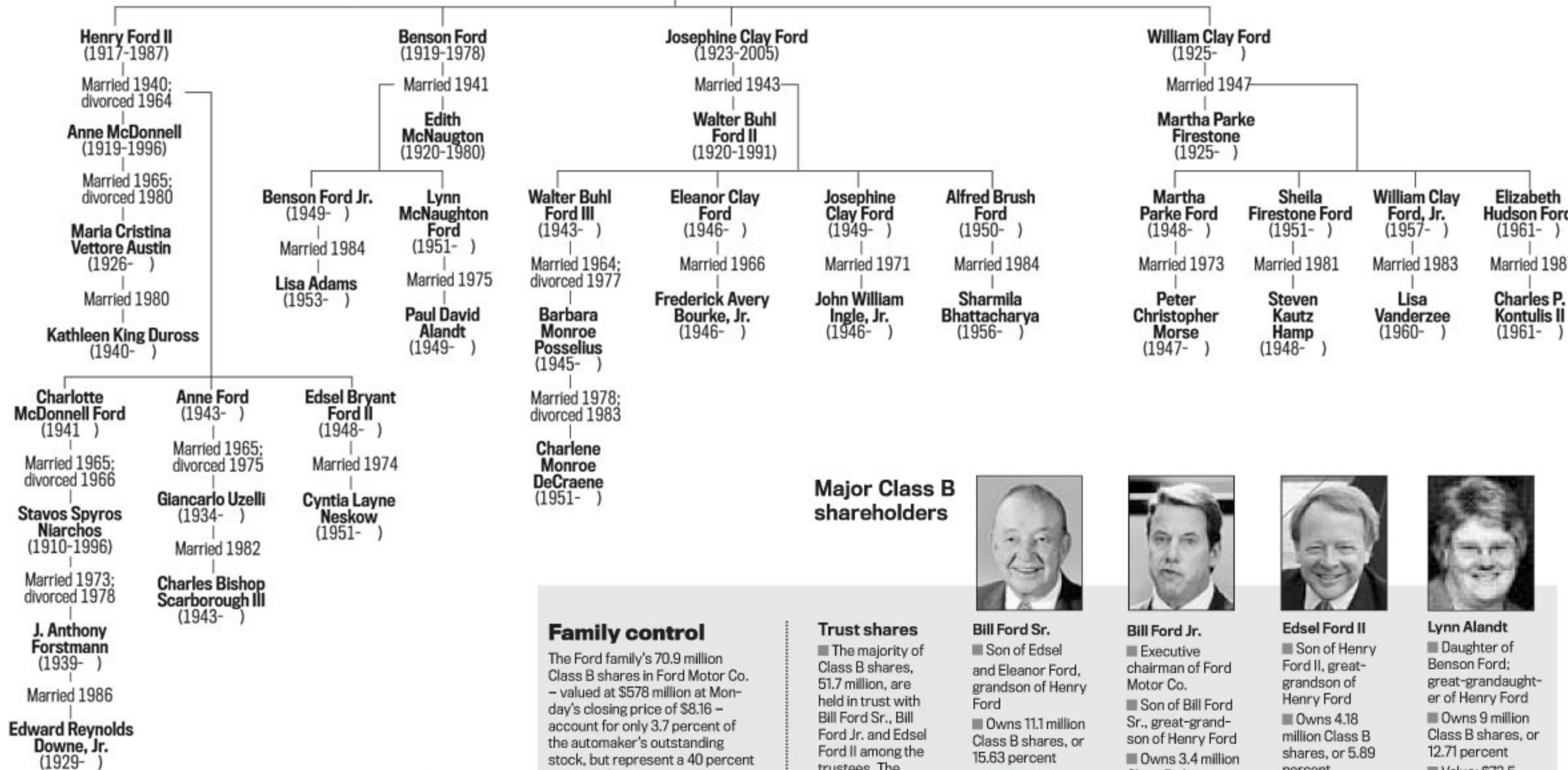
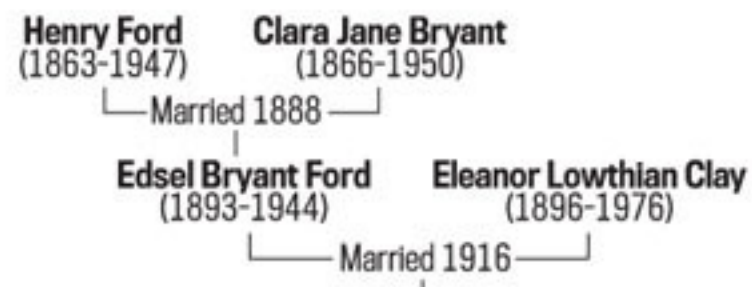


# The Ford dynasty

Unlike many family businesses, Ford Motor Co. remains controlled by the descendants of Henry Ford, who founded the automaker in 1903. Bill Ford Jr., Henry Ford's great-grandson, is Ford's executive chairman. Edsel Ford II, also a fourth-generation Ford, is on the board of directors. Bill Ford Sr., Henry Ford's grandson, is director emeritus. As the family continues to grow, it could prove challenging to maintain unity and control. A look at the Ford family:



**Among the fifth generation,** Elena Ford and Henry Ford III, both grandchildren of Henry Ford II, work for Ford. Elena is director of North American product marketing and planning, while Henry works in labor affairs.

Source: "Henry: A Life of Henry Ford II" by Walter Hayes, 1990; Detroit News research The Detroit News

## Major Class B shareholders



**Bill Ford Sr.**  
 ■ Son of Edsel and Eleanor Ford, grandson of Henry Ford  
 ■ Owns 11.1 million Class B shares, or 15.63 percent  
 ■ Value: \$90.6 million



**Bill Ford Jr.**  
 ■ Executive chairman of Ford Motor Co.  
 ■ Son of Bill Ford Sr., great-grandson of Henry Ford  
 ■ Owns 3.4 million Class B shares, or 4.79 percent  
 ■ Value: \$27.7 million



**Edsel Ford II**  
 ■ Son of Henry Ford II, great-grandson of Henry Ford  
 ■ Owns 4.18 million Class B shares, or 5.89 percent  
 ■ Value: \$34.1 million



**Lynn Alandt**  
 ■ Daughter of Benson Ford; great-granddaughter of Henry Ford  
 ■ Owns 9 million Class B shares, or 12.71 percent  
 ■ Value: \$73.5 million

## Family control

The Ford family's 70.9 million Class B shares in Ford Motor Co. – valued at \$578 million at Monday's closing price of \$8.16 – account for only 3.7 percent of the automaker's outstanding stock, but represent a 40 percent voting stake under company bylaws. If the Ford family members were to sell off their Class B shares, they would lose controlling power of the company.

## Trust shares

The majority of Class B shares, 51.7 million, are held in trust with Bill Ford Sr., Bill Ford Jr. and Edsel Ford II among the trustees. The family votes these shares as a block.

Source: Ford Motor Co., Detroit News research